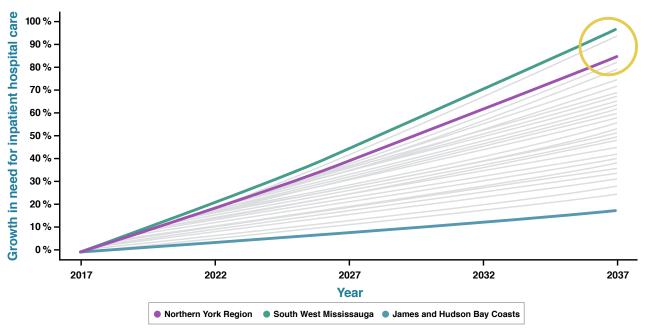
## Understanding the need for a new Southlake

Between 2001 and 2021, the communities served by Southlake grew dramatically:

	Overall population growth	Compound Annual Growth Rate
Communities served by Southlake*	47%	1.9%
Ontario as a whole	24%	1.1%

\* Newmarket, Aurora, Bradford West Gwillimbury, East Gwillimbury, Georgina and King

- Southlake is one of the most overcrowded hospitals in Ontario:
  - In 2019/20, we had the highest medical and surgical occupancy among our peer group of 21 large hospitals in Ontario
  - We regularly have the largest number of "unconventional" or hallway beds in the Central Region
- Despite the growth of our communities, the last time Southlake had any significant acute care expansion was 2003. In the time since 2003:
  - We have managed to add 112 more beds within the same building (a 31% increase)
  - The number of annual visits to our Emergency Department has almost doubled (almost 55,000 additional visits now per year, within the same physical space)
  - Patients days per year are now up 48%
  - We are performing 28% more surgeries per year within the same OR space
- The communities we serve are near the top of the list provincially in terms of projected growth in demand for inpatient hospital care over the next 20 years. This is the combined resulted of population growth and aging, as our communities are also among the fastest aging in Ontario:



Source: Preyra Solutions Group weighted utilization projection methodology